

Transmittal Resolution

Capital Improvements Element (CIE) 2024 Annual Update

Rockdale County, Georgia

WHEREAS, Rockdale County adopted a Capital Improvements Element as an amendment to the *Rockdale County Comprehensive Plan*; and

WHEREAS, Rockdale County has prepared a 2024 Annual Update to the adopted Capital Improvements Element, which incorporates an impact fee financial report for FY 2023 and a 5-Year Community Work Program for 2025-2029; and

WHEREAS, the Capital Improvements Element 2024 Annual Update was prepared in accordance with the "Development Impact Fee Compliance Requirements" and the "Minimum Planning Standards and Procedures for Local Comprehensive Planning" adopted by the Board of Community Affairs pursuant to the Georgia Planning Act of 1989, and a duly advertised Public Hearing was held on August 13 at 10:00 a.m. in the Rockdale County Assembly Hall at 901 Main Street, Conyers;

BE IT THEREFORE RESOLVED that the Board of Commissioners of Rockdale County does hereby submit the Capital Improvements Element 2024 Annual Update to the Atlanta Regional Commission for Regional and State review, as per the requirements of the Development Impact Fee Compliance Requirements adopted pursuant to the Georgia Planning Act of 1989.

Approved this the 13th day of August, 2024.

Board of Commissioners



Oz Nesbitt, Sr., Chairman




Sherri L. Washington, Commissioner



Doreen Williams, Commissioner

Attest:



Jennifer Rutledge, County Clerk



Capital Improvements Element

2024 Annual Update:

FY 2023 Financial Report & Community Work Program: 2025-2029

Rockdale County, Georgia

8.7.24 DRAFT

Introduction

This Capital Improvements Element Annual Update has been prepared based on the rules and regulations pertaining to impact fees in Georgia, as specified by the *Development Impact Fee Act* (DIFA) and the Department of Community Affairs (DCA) documents *Development Impact Fee Compliance Requirements* and *Standards and Procedures for Local Comprehensive Planning*. These three documents dictate the essential elements of an Annual Update, specifically the inclusion of a financial report and a schedule of improvements.

According to the *Compliance Requirements*, the Annual Update:

“...must include: 1) the Annual Report on impact fees required under O.C.G.A. 36-71-8; and 2) a new fifth year schedule of improvements, and any changes to or revisions of previously listed CIE projects, including alterations in project costs, proposed changes in funding sources, construction schedules, or project scope.” (Chapter 110-12-2-.03(2)(c))

This Annual Update itself is based on the Rockdale County Capital Improvements Element, as most recently amended by the County on December 10, 2019.

¹ Note that DCA’s *Compliance Requirements* specify that the work program is to meet the requirements of Chapter 110-12-1-.04(7)(a), which is a reference to the work program requirements in a previous version of the *Standards and*

Financial Report

The Financial Report included in this document is based on the requirements of DIFA, specifically:

“As part of its annual audit process, a municipality or county shall prepare an annual report describing the amount of any development impact fees collected, encumbered, and used during the preceding year by category of public facility and service area.” (O.C.G.A. 36-71-8(d)(1))

The County’s fiscal year runs from January 1 to December 31. Thus, the financial report included here is based on the audit prepared for FY 2023. The required financial information is shown on the table on page 2, and detailed information for each public facility category appears in the tables beginning on page 3.

Procedures for Local Comprehensive Planning. The correct current description is found at Chapter 110-12-1-.04(2)(b)1.

Schedule of Improvements

In addition to the financial report, the County has prepared a five-year schedule of improvements—a CWP (community work program)—as specified in the *Compliance Requirements* (Chapter 110-12-2-.03(2)(c)), which states that local governments that have a CIE must “update their entire Short Term [i.e., Community] Work Programs annually.”¹

According to DCA’s requirements,² the CWP must include:

- A brief description of the activity;
- Legal authorization, if applicable;
- Timeframe for undertaking the activity;
- Responsible party for implementing the activity;
- Estimated cost (if any) of implementing the activity; and,
- Funding source(s), if applicable.

This information for impact fee eligible projects appears in the Community Work Program table at the end of this document.

² Chapter 110-12-1-.03(3).

IMPACT FEES FINANCIAL REPORT – ROCKDALE COUNTY, GA
Fiscal Year 2023

| FY 23 Information | Public Facility Category | | | Administration* | CIE Prep* | TOTAL |
|--|--------------------------|-----------------|--------------------|-----------------|--------------|-----------------|
| | Libraries | Fire Protection | Parks & Recreation | | | |
| Impact Fee Fund Balance December 31, 2022 | \$ 391,796.13 | \$ 294,344.63 | \$ 1,633,354.19 | \$ 126,126.23 | \$ 15,588.63 | \$ 2,461,209.81 |
| Impact Fees Collected (January 1, 2023 through December 31, 2023) | \$ 51,465.67 | \$ 80,058.77 | \$ 417,445.87 | \$ 16,469.11 | \$ 1,980.70 | \$ 567,420.12 |
| Subtotal: Fee Accounts | \$ 443,261.80 | \$ 374,403.40 | \$ 2,050,800.06 | \$ 142,595.34 | \$ 17,569.33 | \$ 3,028,629.93 |
| Accrued Interest | \$ 2,035.65 | \$ 1,719.42 | \$ 9,418.14 | \$ 654.86 | \$ 80.68 | \$ 13,908.75 |
| (Impact Fee Refunds) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| (Expenditures) | \$ (11,899.31) | \$ (25,864.75) | \$ (70,375.36) | \$ - | \$ - | \$ (108,139.42) |
| Impact Fee Fund Balance December 31, 2023 | \$ 433,398.14 | \$ 350,258.07 | \$ 1,989,842.84 | \$ 143,250.20 | \$ 17,650.01 | \$ 2,934,399.26 |
| Impact Fees Encumbered | \$433,398.14 | \$350,258.07 | \$1,989,842.84 | | | \$2,773,499.05 |

* Revenue includes a 3% administrative fee and an additional surcharge for CIE preparation costs, as allowed under the Georgia Development Impact Fee Act; these collections are broken out into the Administration and CIE Prep categories, accordingly.

| Public Facility: Library | | | | | | | | | | |
|---|---------------------------|-------------------------|-------------------------------|--|---|-------------------------------------|--|---|-------------------------------|---|
| Responsible Party: Conyers-Rockdale Library System Board | | | | | | | | | | |
| Service Area: County-wide | | | | | | | | | | |
| Project Description | Project Start Date | Project End Date | Local Cost of Project* | Maximum % of Funding from Impact Fees | Max Funding Possible from Impact Fees* | FY 2023 Impact Fees Expended | Impact Fees Expended (Previous Years) | Total Impact Fees Expended to Date | Impact Fees Encumbered | Status/Remarks |
| Collection Materials | 2019 | 2020 | \$ 43,786.38 | 97.56% | \$ 42,718.42 | | \$ 42,718.42 | \$ 42,718.42 | | Completed |
| Collection Materials | 2020 | 2021 | \$ 44,361.21 | 97.56% | \$ 43,279.23 | | \$ 43,279.23 | \$ 43,279.23 | | Completed |
| Collection Materials | 2021 | 2022 | \$ 45,617.40 | 97.56% | \$ 44,504.78 | | \$ 34,266.69 | \$ 34,266.69 | | Completed |
| Collection Materials | 2022 | 2023 | \$ 46,284.52 | 97.56% | \$ 45,155.63 | \$ 11,899.31 | - | \$ 11,899.31 | | Completed |
| Collection Materials | 2023 | 2024 | \$ 46,822.99 | 97.56% | \$ 45,680.97 | - | - | - | \$ 45,680.97 | On-going; 2024 expenditures will appear in 2025 Annual Update |
| Collection Materials | 2024 | 2025 | \$ 47,437.68 | 97.56% | \$ 46,280.66 | - | - | - | \$ 46,280.66 | |
| Collection Materials | 2025 | 2026 | \$ 48,060.44 | 97.56% | \$ 46,888.24 | - | - | - | \$ 46,888.24 | |
| Collection Materials | 2026 | 2027 | \$ 48,763.29 | 97.56% | \$ 47,573.95 | - | - | - | \$ 47,573.95 | |
| Collection Materials | 2027 | 2028 | \$ 49,330.60 | 97.56% | \$ 48,127.41 | - | - | - | \$ 48,127.41 | |
| Collection Materials | 2028 | 2029 | \$ 49,978.21 | 97.56% | \$ 48,759.23 | - | - | - | \$ 48,759.23 | |
| Collection Materials | 2029 | 2030 | \$ 50,709.11 | 97.56% | \$ 49,472.30 | - | - | - | \$ 49,472.30 | |
| Collection Materials | 2030 | 2031 | \$ 51,223.27 | 97.56% | \$ 49,973.92 | - | - | - | \$ 49,973.92 | |
| Collection Materials | 2031 | 2032 | \$ 55,273.56 | 97.56% | \$ 53,925.42 | - | - | - | \$ 50,641.47 | |
| Collection Materials | 2032 | 2033 | \$ 55,921.40 | 97.56% | \$ 54,557.47 | - | - | - | | |
| Collection Materials | 2033 | 2034 | \$ 56,734.34 | 97.56% | \$ 55,350.58 | - | - | - | | |
| Collection Materials | 2034 | 2035 | \$ 57,399.31 | 97.56% | \$ 55,999.33 | - | - | - | | |
| New Branch Library | 2035 | 2035 | \$ 9,051,862.30 | 100.0% | \$ 9,051,862.30 | - | - | - | | |
| Collection Materials | 2035 | 2036 | \$ 58,233.73 | 97.56% | \$ 56,813.40 | - | - | - | | |
| Collection Materials | 2036 | 2037 | \$ 58,998.22 | 97.56% | \$ 57,559.24 | - | - | - | | |
| Collection Materials | 2037 | 2038 | \$ 59,689.73 | 97.56% | \$ 58,233.88 | - | - | - | | |
| Collection Materials | 2038 | 2039 | \$ 60,557.45 | 97.56% | \$ 59,080.44 | - | - | - | | |
| Collection Materials | 2039 | 2040 | \$ 61,267.23 | 97.56% | \$ 59,772.90 | - | - | - | | |
| Collection Materials | 2040 | 2041 | \$ 62,503.19 | 97.56% | \$ 60,978.73 | - | - | - | | |
| TOTAL LIBRARY | | | \$ 10,210,815.57 | | \$ 10,182,548.41 | \$ 11,899.31 | \$ 120,264.34 | \$ 132,163.65 | \$ 433,398.14 | |

* All costs are Net Present Value per latest adopted CIE.

NOTE: For projects that are not 100% impact fee funded, funding may be provided from the County General Fund, the Capital Projects Fund or other local taxation sources, as determined during the annual budget adoption process, or through separate funds of the Conyers-Rockdale Library System.

NOTE: For projects that are complete, the cells in the "FY2023 Impact Fees Expended" column are shaded out, indicating that no impact fees may be expended on those projects.

Financial Report

| Public Facility: | | Fire Protection | | | | | | | | |
|------------------------------|--------------------|------------------------|-------------------------|---------------------------------------|--|------------------------------|---------------------------------------|------------------------------------|------------------------|--------------------------|
| Responsible Party: | | Fire-Rescue Department | | | | | | | | |
| Service Area: | | County-wide | | | | | | | | |
| Project Description | Project Start Date | Project End Date | Local Cost of Project* | Maximum % of Funding from Impact Fees | Max Funding Possible from Impact Fees* | FY 2023 Impact Fees Expended | Impact Fees Expended (Previous Years) | Total Impact Fees Expended to Date | Impact Fees Encumbered | Status/Remarks |
| Pumper | 2019 | 2019 | \$ 550,000.00 | 100.00% | \$ 550,000.00 | - | \$ 22,297.09 | \$ 22,297.09 | | Completed |
| Field Vehicle | 2019 | 2019 | \$ 45,000.00 | 100.00% | \$ 45,000.00 | - | - | - | | Completed |
| Pumper | 2019 | 2023 | \$ 726,973.70 | 100.00% | \$ 45,000.00 | - | \$ 726,973.70 | \$ 726,973.70 | | Completed |
| Trail ATV | 2020 | 2021 | \$ 35,459.48 | 100.00% | \$ 35,459.48 | - | - | - | | Completed |
| Admin Vehicles (6) | 2020 | 2026 | \$ 245,824.74 | 100.00% | \$ 245,824.74 | - | \$ 87,202.00 | \$ 87,202.00 | | 2 of 6 purchased to date |
| Tower Ladder | 2025 | 2025 | \$ 1,317,066.36 | 100.00% | \$ 1,317,066.36 | - | - | - | \$ 350,258.07 | |
| 911 Center Relocation | 2023 | 2023 | \$ 206,488.56 | 100.00% | \$ 206,488.56 | - | - | - | | Completed |
| Quint Ladder | 2023 | 2024 | \$ 1,026,428.29 | 100.00% | \$ 1,026,428.29 | \$ 25,864.75 | - | \$ 25,864.75 | | Completed |
| Station 10 | 2024 | 2024 | \$ 1,894,860.34 | 100.00% | \$ 1,894,860.34 | - | - | - | | Completed |
| Training Ctr. | 2025 | 2026 | \$ 1,946,072.78 | 100.00% | \$ 1,946,072.78 | - | - | - | | |
| Station 5 Relocation | 2025 | 2025 | \$ 1,428,632.29 | 100.00% | \$ 1,428,632.29 | - | - | - | | |
| Station 11 | 2029 | 2029 | \$ 2,098,171.34 | 100.00% | \$ 2,098,171.34 | - | - | - | | |
| Station 12 | 2029 | 2029 | \$ 1,433,599.63 | 100.00% | \$ 1,433,599.63 | - | - | - | | |
| Pumpers (6) | 2025 | 2027 | \$ 3,469,517.53 | 100.00% | \$ 3,469,517.53 | - | - | - | | |
| Pumper (1) | 2026 | 2026 | \$ 594,769.28 | 31.17% | \$ 185,388.01 | - | - | - | | |
| Haz Mat Unit | 2025 | 2025 | \$ 103,990.32 | 100.00% | \$ 103,990.32 | - | - | - | | |
| Dive Support Unit | 2027 | 2027 | \$ 166,384.51 | 100.00% | \$ 166,384.51 | - | - | - | | |
| Field Vehicle | 2024 | 2024 | \$ 47,409.98 | 100.00% | \$ 47,409.98 | - | - | - | | Completed |
| Field Vehicles | 2025 | 2026 | \$ 90,000.00 | 0.00% | | | - | - | | Completed |
| Station 8 Relocation | 2025 | 2026 | \$ 1,252,680.00 | 0.00% | | | - | - | | |
| Rescue Squad | 2026 | 2026 | \$ 800,000.00 | 0.00% | | | - | - | | |
| Station 13 | 2028 | 2030 | \$ 2,000,000.00 | 0.00% | | | - | - | | |
| Pumper | 2028 | 2028 | \$ 550,000.00 | 0.00% | | | - | - | | |
| Station 14 | 2030 | 2032 | \$ 2,000,000.00 | 0.00% | | | - | - | | |
| Pumper | 2030 | 2030 | \$ 550,000.00 | 0.00% | | | - | - | | |
| Tower Ladder | 2030 | 2030 | \$ 1,300,000.00 | 0.00% | | | - | - | | |
| TOTAL FIRE PROTECTION | | | \$ 25,879,329.15 | | \$ 16,245,294.18 | \$ 25,864.75 | \$ 836,472.79 | \$ 862,337.54 | \$ 350,258.07 | |

* All costs are Net Present Value per latest adopted CIE.

NOTE: For projects that have been completed and paid for (or are not eligible for impact fee funding), the cells in the "FY2023 Impact Fees Expended" column are shaded out, indicating that no impact fees or additional impact fees will be expended on those projects.

NOTE: For projects that are not 100% impact fee funded, funding may be provided from the General Fund, the Capital Projects Fund or other local taxation sources, as determined during the annual budget adoption process.

| Public Facility: Parks & Recreation | | Table 1 of 2 | | | | | | | | |
|--|--------------------|------------------|-------------------------|---------------------------------------|---------------------------------------|------------------------------|---------------------------------------|------------------------------------|------------------------|--------------------------------------|
| Responsible Party: General Services Department | | | | | | | | | | |
| Service Area: County-wide | | | | | | | | | | |
| Project Description | Project Start Date | Project End Date | Local Cost of Project* | Maximum % of Funding from Impact Fees | Max Funding Possible from Impact Fees | FY 2023 Impact Fees Expended | Impact Fees Expended (Previous Years) | Total Impact Fees Expended to Date | Impact Fees Encumbered | Status/Remarks |
| Amphitheater | 2025 | 2025 | \$ 1,378,855.13 | 57.68% | \$ 795,370.43 | - | - | - | | |
| Aquatics Community Center | 2029 | 2029 | \$ 18,132,605.56 | 28.84% | \$ 5,229,751.09 | - | - | - | | |
| Basketball court in existing park (1) | 2019 | 2021 | \$ 24,129.96 | 74.16% | \$ 17,895.83 | - | - | - | | Completed |
| Basketball court in SE County (2) | 2027 | 2027 | \$ 230,586.97 | 74.16% | \$ 171,013.36 | - | - | - | | |
| Boating Facility (2) | 2024 | 2024 | \$ 3,185,155.34 | 38.46% | \$ 1,224,870.46 | - | - | - | | Completed |
| Disc Golf Course | 2024 | 2024 | \$ 206,828.27 | 28.84% | \$ 59,652.78 | - | - | - | | Underway (2024 completion) |
| Dog Park (1) Richardson | 2021 | 2021 | \$ 196,233.98 | 28.84% | \$ 56,597.21 | | - | | | Completed |
| Dog Park (1) Johnson | 2022 | 2022 | \$ 196,234.98 | 28.84% | \$ 56,597.21 | | | | | Completed |
| Dog Park (1) Pine Log | 2027 | 2027 | \$ 196,233.98 | 28.84% | \$ 56,597.21 | - | - | - | | |
| Gymnasium (1) | 2019 | 2021 | \$ 4,089,909.92 | 86.53% | \$ 3,538,798.24 | | \$ 674,836.95 | \$ 674,836.95 | | Completed |
| Multi-Purpose Field (1) in SE County | 2027 | 2027 | \$ 1,263,955.13 | 100.00% | \$ 1,263,955.13 | - | - | - | | |
| Nature Center (1) DeCastro | 2024 | 2024 | \$ 100,736.70 | 28.84% | \$ 29,054.17 | - | - | - | | Underway (2024 completion) |
| Pavilion, Small (1) Lorraine | 2022 | 2022 | \$ 86,564.54 | 93.74% | \$ 81,141.72 | | - | - | | Completed |
| Pavilions, Small (3) SE County | 2027 | 2027 | \$ 259,693.57 | 93.74% | \$ 243,425.11 | - | - | - | | |
| Pavilion, Large (1) Wheeler | 2025 | 2025 | \$ 758,370.32 | 93.74% | \$ 710,862.32 | - | - | - | \$ 375,000.00 | |
| Pickleball (1) | 2022 | 2023 | \$ 48,259.93 | 86.53% | \$ 41,756.95 | \$ 41,530.66 | \$ 226.29 | \$ 41,756.95 | | Completed |
| Playground (1) Lorraine | 2022 | 2022 | \$ 396,420.85 | 100.00% | \$ 396,420.85 | | - | - | | Completed |
| Playground (1) Wheeler | 2025 | 2025 | \$ 396,420.85 | 100.00% | \$ 396,420.85 | - | - | - | \$ 125,000.00 | |
| Restroom Facility (1) Blk Shoals | 2027 | 2028 | \$ 231,694.40 | 83.64% | \$ 193,791.33 | - | - | - | | |
| Restroom Facility (1) De Castro | 2019 | 2021 | \$ 231,694.40 | 83.64% | \$ 193,791.33 | - | - | - | | Completed |
| Restroom Facility (1) Lorraine | 2019 | 2021 | \$ 231,694.40 | 83.64% | \$ 193,791.33 | - | - | - | | Completed |
| Restroom Facility (1) Milstead | 2021 | 2021 | \$ 231,694.40 | 83.64% | \$ 193,791.33 | - | - | - | | Completed |
| Restroom Facilities (3) Wheeler | 2025 | 2025 | \$ 695,083.21 | 83.64% | \$ 581,374.00 | - | - | - | \$ 225,000.00 | 1 of 3 constructed to date |
| Skate Park (1) Wheeler | 2024 | 2024 | \$ 2,068,282.69 | 28.84% | \$ 596,527.82 | - | - | - | | Underway (2024 completion) |
| Special Event/Banquet Center(1) | 2019 | 2025 | \$ 1,793,128.33 | 86.53% | \$ 1,551,505.90 | | \$ 912,908.29 | \$ 912,908.29 | \$ 50,000.00 | 2025 anticipated for final build-out |
| Splash Pad (1) Wheeler | 2025 | 2025 | \$ 1,378,855.13 | 43.26% | \$ 596,527.82 | - | - | - | \$ 300,000.00 | |
| Trail Head (1) | 2027 | 2027 | \$ 517,070.67 | 50.47% | \$ 260,980.92 | - | - | - | | |
| Trail System (15 miles) | 2027 | 2040 | \$ 20,682,826.90 | 67.30% | \$13,918,982.45 | - | - | - | \$ 914,842.84 | |
| Volleyball Courts (2) Wheeler | 2024 | 2024 | \$ 114,913.79 | 28.84% | \$ 33,143.09 | \$ 28,844.70 | - | \$ 28,844.70 | | Completed |
| Subtotal Parks & Rec Table 1 of 2 | | | \$ 59,324,134.30 | | \$ 32,684,388.22 | \$ 70,375.36 | \$ 1,587,971.53 | \$ 1,658,346.89 | \$ 1,989,842.84 | |

| Public Facility: | | Parks & Recreation | | | | | | | | |
|-------------------------------------|--------------------|-----------------------------|-------------------------|---------------------------------------|---------------------------------------|------------------------------|---------------------------------------|------------------------------------|------------------------|----------------|
| Responsible Party: | | General Services Department | | | | | | | | |
| Service Area: | | County-wide | | | | | | | | |
| Project Description | Project Start Date | Project End Date | Local Cost of Project* | Maximum % of Funding from Impact Fees | Max Funding Possible from Impact Fees | FY 2023 Impact Fees Expended | Impact Fees Expended (Previous Years) | Total Impact Fees Expended to Date | Impact Fees Encumbered | Status/Remarks |
| Tennis Courts (14) | 2022 | TBD | \$ 2,895,595.77 | 78.28% | \$ 2,266,805.71 | | | | | On-going |
| Basketball Courts (4) | TBD | TBD | \$ 461,171.89 | 74.16% | \$ 342,025.19 | - | - | - | | |
| Boating Facility (1) | TBD | TBD | \$ 1,592,577.67 | 38.46% | \$ 612,435.23 | - | - | - | | |
| Multi-Purpose Field (2) | TBD | TBD | \$ 2,527,910.26 | 100.00% | \$ 2,527,910.26 | - | - | - | | |
| Small pavilion (5) | TBD | TBD | \$ 432,822.62 | 93.74% | \$ 405,708.51 | - | - | - | | |
| Large pavilion (2) | TBD | TBD | \$ 1,516,740.64 | 93.74% | \$ 1,421,724.64 | - | - | - | | |
| Playground (2) | TBD | TBD | \$ 792,841.70 | 100.00% | \$ 792,841.70 | - | - | - | | |
| Splash Pad (1) | TBD | TBD | \$ 1,378,855.13 | 43.26% | \$ 596,527.82 | - | - | - | | |
| Trail Head (3) | TBD | TBD | \$ 1,551,212.02 | 50.47% | \$ 782,942.76 | - | - | - | | |
| Volleyball Court (1) | TBD | TBD | \$ 57,456.89 | 28.84% | \$ 16,571.54 | - | - | - | | |
| Subtotal Table 2 of 2 | | | \$ 13,207,184.58 | | \$ 9,765,493.36 | \$ - | \$ - | \$ - | | |
| TOTAL PARKS & RECREATION | | | \$ 72,531,318.88 | | \$ 42,449,881.58 | \$ 70,375.36 | \$ 1,587,971.53 | \$ 1,658,346.89 | \$ 1,989,842.84 | |

* All costs are Net Present Value per latest adopted CIE.

NOTE: For projects that are not 100% impact fee funded, funding may be provided from the General Fund, the Capital Projects Fund, SPLOST or other local taxation sources, as determined during the annual budget adoption process.

NOTE: For projects that have been completed and paid for, the cells in the "FY2023 Impact Fees Expended" column are shaded out, indicating that no impact fees or additional impact fees will be expended on those projects.

**COMMUNITY WORK PROGRAM – ROCKDALE COUNTY, GA
2025 – 2029**

| Category | Action/Item | 2025 | 2026 | 2027 | 2028 | 2029 | Responsible Party | Cost Estimate | Funding Source* | Notes |
|------------------|-------------------------------|------|------|------|------|------|--|---------------|---|---|
| Library Services | Collection Materials Purchase | ✓ | ✓ | ✓ | ✓ | ✓ | Conyers-Rockdale Library System Board | \$243,570 | 97.56% Impact Fees; 2.44% Local Taxation Sources** | On-going annual purchases |
| Fire Protection | Administrative Vehicles | ✓ | ✓ | | | | Rockdale County Fire-Rescue Department | \$245,824 | 100% Impact Fees, and/or SPLOST and/or General Fund | Two of six purchased to date |
| Fire Protection | Tower Ladder Truck | ✓ | | | | | Rockdale County Fire-Rescue Department | \$1,317,066 | 100% Impact Fees, and/or SPLOST and/or General Fund | |
| Fire Protection | Training Center | ✓ | ✓ | | | | Rockdale County Fire-Rescue Department | \$1,946,071 | 100% Impact Fees, and/or SPLOST | |
| Fire Protection | Station 5 Relocation | ✓ | | | | | Rockdale County Fire-Rescue Department | \$1,428,632 | 100% Impact Fees, and/or SPLOST | Cost addresses the increase in area (square footage) between the existing and new facilities; "replacement" square footage will be funded with SPLOST |
| Fire Protection | Station 11 | | | | | ✓ | Rockdale County Fire-Rescue Department | \$2,098,171 | 100% Impact Fees, and/or SPLOST | |
| Fire Protection | Station 12 | | | | | ✓ | Rockdale County Fire-Rescue Department | \$1,433,600 | Max. 67.5% Impact Fees, Min. 32.5% SPLOST and/or General Fund | |
| Fire Protection | Pumper Trucks | ✓ | ✓ | ✓ | | | Rockdale County Fire-Rescue Department | \$3,469,517 | 100% Impact Fees, and/or SPLOST and/or General Fund | Six total to be Purchased at 100% impact fee eligibility |
| Fire Protection | Pumper Truck | | ✓ | | | | Rockdale County Fire-Rescue Department | \$594,769 | Max. 31.17% Impact Fees, Min. 62.83% SPLOST and/or General Fund | One to be purchased at 31.17% impact fee eligibility |

Community Work Program

| Category | Action/Item | 2025 | 2026 | 2027 | 2028 | 2029 | Responsible Party | Cost Estimate | Funding Source* | Notes |
|----------------------|--|------|------|------|------|------|---|---------------|---|-------------------------|
| Fire Protection | Haz Mat Unit | ✓ | | | | | Rockdale County Fire-Rescue Department | \$103,990 | 100% Impact Fees, and/or SPLOST and/or General Fund | |
| Fire Protection | Dive Support unit | | | ✓ | | | Rockdale County Fire-Rescue Department | \$166,385 | 100% Impact Fees, and/or SPLOST and/or General Fund | |
| Fire Protection | Station 8 Relocation | ✓ | ✓ | | | | Rockdale County Fire-Rescue Department | \$1,252,680 | SPLOST | Not impact fee eligible |
| Fire Protection | Rescue Squad | | ✓ | | | | Rockdale County Fire-Rescue Department | \$800,000 | SPLOST and/or General Fund | Not impact fee eligible |
| Fire Protection | Pumper | | | | ✓ | | Rockdale County Fire-Rescue Department | \$594,769 | SPLOST and/or General Fund | Not impact fee eligible |
| Fire Protection | Station 13 | | | | | ✓ | Rockdale County Fire-Rescue Department | \$2,000,000 | SPLOST and/or General Fund | Not impact fee eligible |
| Parks and Recreation | Amphitheater | ✓ | | | | | Rockdale County General Services Department | \$1,378,855 | Max. 57.68% Impact Fees, Min. 42.32% SPLOST | |
| Parks and Recreation | Aquatics Community Center | | | | | ✓ | Rockdale County General Services Department | \$18,132,606 | Max. 28.84% Impact Fees, Min. 71.16% SPLOST | |
| Parks and Recreation | Black Shoals Restroom Facility | | | ✓ | ✓ | | Rockdale County General Services Department | \$231,625 | Max. 83.64% Impact Fees, Min. 16.36% SPLOST | |
| Parks and Recreation | Pine Log Park Dog Park | | | ✓ | | | Rockdale County General Services Department | \$196,234 | Max. 28.84% Impact Fees, Min. 71.16% SPLOST | |
| Parks and Recreation | Southeastern County Park 2 components: | | | | | | | | | |
| Parks and Recreation | 2 basketball courts | | | ✓ | | | Rockdale County General Services Department | \$230,586 | Max. 74.16% Impact Fees, Min. 25.84% SPLOST | |

Community Work Program

| Category | Action/Item | 2025 | 2026 | 2027 | 2028 | 2029 | Responsible Party | Cost Estimate | Funding Source* | Notes |
|----------------------|-------------------------------|------|------|------|------|------|---|---------------|---|---|
| Parks and Recreation | 1 multi-purpose field | | | ✓ | | | Rockdale County General Services Department | \$1,263,955 | 100% Impact Fees, and/or SPLOST | |
| Parks and Recreation | 3 small pavilions | | | ✓ | | | Rockdale County General Services Department | \$259,694 | Max. 93.74% Impact Fees, Min. 6.26% SPLOST | |
| Parks and Recreation | Wheeler Park improvements: | | | | | | | | | |
| Parks and Recreation | Splash Pad | ✓ | | | | | Rockdale County General Services Department | \$1,378,855 | Max. 43.26% Impact Fees, Min. 56.74% SPLOST | |
| Parks and Recreation | Playground | ✓ | | | | | Rockdale County General Services Department | \$396,421 | 100% Impact Fees, and/or SPLOST | |
| Parks and Recreation | 1 Large Pavilion | ✓ | | | | | Rockdale County General Services Department | \$758,370 | Max. 93.74% Impact Fees, Min. 6.26% SPLOST | |
| Parks and Recreation | 2 Restroom Facilities | ✓ | | | | | Rockdale County General Services Department | \$463,389 | Max. 83.64% Impact Fees, Min. 16.36% SPLOST | |
| Parks and Recreation | Special Event/ Banquet Center | ✓ | | | | | Rockdale County General Services Department | \$1,793,128 | Max. 86.53% Impact Fees, Min. 13.47% SPLOST | |
| Parks and Recreation | Trail system | | | ✓ | ✓ | ✓ | Rockdale County General Services Department | \$20,682,826 | Max. 67.3% Impact Fees, Min. 32.7% SPLOST | Up to 15 miles can be constructed with impact fees; construction will be incremental through 2040 |
| Parks and Recreation | 1 Trail Head | | | ✓ | | | Rockdale County General Services Department | \$517,071 | Max. 50.47% Impact Fees, Min. 49.53% SPLOST | |

*Additional local funding sources include but are not limited to the County General Fund, SPLOST or other County taxation sources, as determined during the annual budget adoption process, or separate funds of the Conyers-Rockdale Library System.